

Is the Price Right? Pricing & Packaging Cybersecurity

Presented by Jay Ryerse



IT NATION SECURE

Relentless Focus on Cybersecurity

No other company invests more to help secure your business, secure your customers, and grow your cybersecurity practice.

ADVANCE

Cybersecurity Management Software Solutions

24/7, Global SOC Services

Cybersecurity Partner Program

Incident Response Service



Cybersecurity Investments

Threat Reports

Cyber Research Unit

Cybersecurity Conference

Security Certifications

Security Training

PROTECT

Comprehensive,
Compliant Strategy
Partner Trust Center
Third-Party Threat Hunting
24/7 Critical Monitoring
24/7 Emergency Hotline
Incident Response Service



Top Challenges MSPs Face



Accelerating Recurring Revenue
How quickly can you go to
market with a new managed
service?



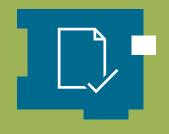
Scaling Staff Productivity

Use of multiple individual tools negatively impacts productivity and gets worse with portfolio expansion.



Sales Growth + Go-to-Market

Lack of visibility into SMB trends and pain points makes it challenging to target the most preferred customer segments.



Conveying Business Value

More providers are transforming into MSPs, so conveying business value and service differentiation is getting harder.



Attracting + Retaining Talent

Increasingly, MSPs are competing against global technology firms to hire and keep talent.

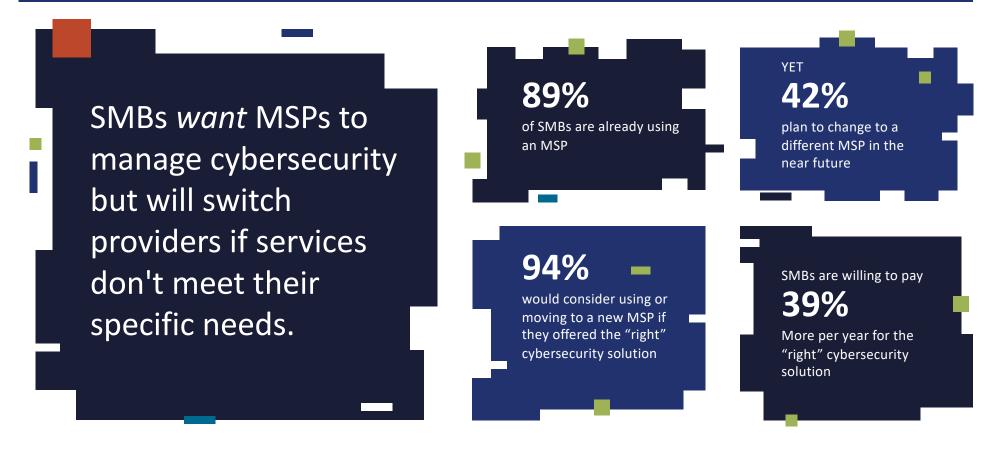


Increased Risk + Liability

MSPs are now actively targeted by threat actors, and customers tend to blame MSPs for breaches.

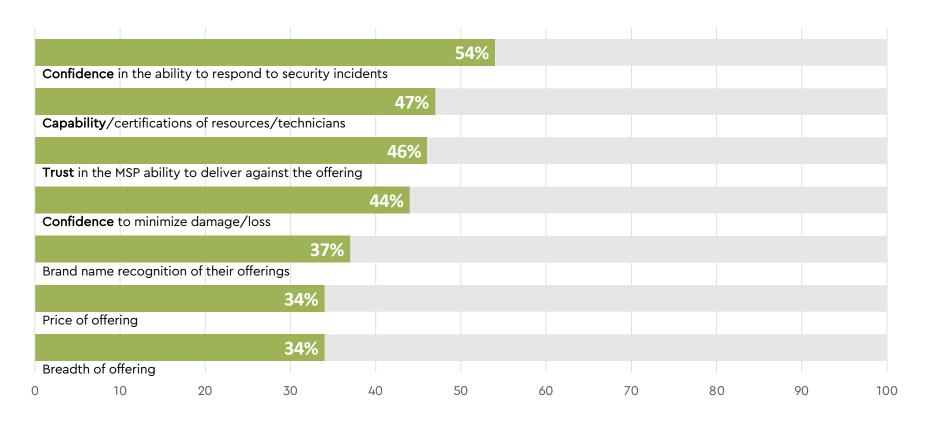


The MSP Cybersecurity Opportunity





What SMBs Look for in Cybersecurity Services





Building Your Cybersecurity Stack

Identify the Business Problem You Are Trying to Solve?



EXPECTATIONS





Security Journey

	Phase 1	Phase 2	Phase 3	Phase 4
Attributes	New to Cybersecurity	Starting to Understand	Investing Time, Talent, & Treasure	Unmovable, Security-First
Security Posture	Desire but no know how	Aware of need for time/talent/treasure investment	Plan and Roadmap for every situation	Realize security is a community battle so engage with others on the journey
Risk Assessment	Not done	Adopt framework concept; may assess and discover vulnerabilities but don't remediate beyond budget	Done for every client with remediation plan and timeline	Continually assessed, remediated and tested
Approach	Point Products/break-fix security	Basic security table stakes	Manage their security	End to end strategic platform
Driver	Customer demand/ expectation	Customer willingness to spend	Security focus on protecting data	Strategic and broad focused security
Monetization	Unable to monetize	Able to monetize some (but may not)	Compensated for portion of risk owned	Can charge significantly because of delivery and execution
Client expectation	TSP owns security risk and is responsible	Discussion about risk and ownership	Shared risk and ownership	Joint security risk management with clear communication and boundaries
Response Plan	Backups and insurance	Suggest incident response, DR and BC plans	Defined incident response plan	Tested and communicated Incident Response Plan
Staffing	No security expertise	Begin training expertise/shared resource	In house security expertise	Significant security resources
Client Conversations	Discuss as client brings it up	Begin to initiate security conversations	Regularly scheduled security conversations	Required security conversations
Security Standards	None	Recommended	Expected - or may walk	Required - will always walk if not met

What Should Be In My Security Stack?

An understanding of **what good looks like** in security goes beyond technology.

Administrative, technical, and physical controls are all part of a fundamental security program.



Cybersecurity Technology Stack experience

Entering the Business

- Choose progress over perfection
- Start with a Foundational pack
- Plan for strategic growth and expansion
- Get serious and invest
- Align compensation, goals, and KPI's
- Setup Sales and Support Training
- Multi-faceted approach Selling, Support, Onboarding, QBR's, Client security roadmap
- Start with the "All-in" Customers

VS. In the Business

- Review your current stack
- What is working vs. What is not
- What area's need additional training
- What has changed Security Landscape
- Selling Value vs. Price
- Products + Services vs. Product Only
- Get Engineers and Sales Team Certified
- Refine Training and Improve
- Refine Assessment process



Stack Building Considerations



- ☐ Add-ons vs Included?
- ☐ Handling one-off needs
- Margin Expectations
- ☐ Start with the 15 Ways
- ☐ Address Outliers / Gaps
- Managed Agreement
- ☐ Statement of Work
- Insurance



How Do We Implement and Support Security

- Managing to "good"
- Best Practices
- ☐ Service level attainment
- Onboarding / Offboarding
- Auditing / Reporting
- ☐ Streamline support / billing
- ☐ How will we train our team
- □ Compliance reporting
- ☐ Incident Response
- Scale



Who's Going to Manage Our Cyber Solutions

- ☐ Who (Report vs. Respond)
- Increase certifications
- □ 24x7 or 8x5
- Managing to SLA
- ☐ Multiple console mgmt.
- ☐ Scale

Administration

- ☐ Internal reporting / billing
- QBR reporting
- ☐ Tool administration



What do you really need?

- People, process, and technology
- Ability to analyze and manage alerts 24x7
- Visibility to detect an intruder
- Ability to RESPOND quickly
- Ability to remediate (when possible, without rebuild)
- Ability to survive a cyber attack
- Ability to quickly assess forensics of the event
- Ability to quickly determine root cause analysis
- Ability to recover data (3-2-1)



Pricing and Packaging

How do we price these products and services to our clients?



Pricing and Packaging Cybersecurity

This is considered one of the most common questions from partners who have embarked on their Security Journey.

In this section, we will walk through the five most common 'go to market' methods.

We'll also share some of the most common trends from the partner community

around packaging, pricing, and bundling cybersecurity solutions.



72%

of MSPs struggle with packaging and pricing cybersecurity





Essential Services



- Decide what **YOU** believe security should include
- Investigate solutions your competitors include (MSP and MSSP)
- How do you upgrade current clients to Foundations?
 - Raise current rates
 - Bake that into your "Advanced Security" layer



Foundational Elements



✓ Assessment tools ✓ Anti-spam ✓ GPO Management ✓ Anti-virus Nearly 100% of MSPs ✓ Patch management include these security ✓ Web content filtering (firewall) solutions as part of their ✓ Managed Firewall foundational services ✓ IDS/IPS ✓ Encryption ✓ Backups ☐ Password Manager ☐ Annual Vulnerability Scan **☐** Security Awareness ☐ Dark Web Monitoring ☐ Endpoint D&R ☐ SIEM w/SOC Review ☐ Multi-factor Authentication **□** SASE **□** DNS Security

Advanced Security



Continuous Vulnerability Scanning
Threat management
Compliance reporting
Application Whitelisting
Mobile Device Security
Identity & Access Management (Other than 2FA)
Privileged Access Management
Data Loss Prevention (DLP)



^{*} Trends show these items starting as a-la-carte and then quickly becoming part of the Foundational offering

Security Plus



Ideal for compliance-centric or security-conscious clients
 Penetration testing, security risk assessments, etc.
 Virtual CISO (vCISO) services
 Governance, Risk, and Compliance as a Service (GRCaaS); consider vCISO as a role similar to how many partners use vCIO
 Incident Response (as a Service)

* Please put limits on how much Incident Response included in current MSP agreements



Pricing Recommendations

Security Plus

Additional Cost to MSP: Burdened labor cost x hours (plus education expense)

Suggested Client Price: 4.5-7x Cost

Advanced Security

Additional Cost to MSP: \$25-120 / Endpoint

Suggested Client Price: 3-7x Cost

Additional Cost to MSP: \$19-40 / Endpoint

VISP Security Essentials

Suggested Client Price:

Mandatory 3-5x Cost of Components

#ITNation



Cybersecurity Tech Stack | Industry POV Circa 2022

Standard for Most MSPs

- ✓ Assessment tools
- ✓ Anti-spam
- ✓ GPO Management
- ✓ Anti-virus
- ✓ Patch management
- ✓ Web content filtering (firewall)
- ✓ Managed Firewall (Hardware)
- ✓ IDS/IPS
- ✓ Encryption
- ✓ Backups

New Normal in 2022

- Password Manager
- **☐** Security Awareness
- ☐ Endpoint D&R
- ☐ Multi-factor Authentication
- ☐ DNS Security
- □ Dark Web Monitoring
- **□** SIEM
- ☐ Threat Intelligence / Sharing
- **☐** Risk Reporting

2023 and Beyond

- ☐ Threat management
- ☐ Compliance reporting
- ☐ Continuous Vulnerability Scanning
- ☐ Mobile Device Security
- Application Whitelisting
- ☐ Zero Trust / SASE
- ☐ Identity & Access Management
- ☐ Privileged Access Management
- ☐ Data Loss Prevention (DLP)



2023 & Beyond

Email Security by ConnectWise & Proofpoint

Essentials

- ✓ Assessment tools
- ✓ EDR/MDR Anti-virus
- ✓ Patch management
- ✓ Security Awareness
- ✓ Phishing Simulation
- ✓ Dark Web Monitoring

SASE by ConnectWise & Exium

- ✓ Web content filtering
- ✓ DNS Security
- ✓ IDS / IPS
- ✓ Cloud Access Security Broker (CASB)
- ✓ Data Loss Prevention (DLP)
- ✓ Mobile Device Security
- ✓ Virtual Private Network (VPN)
- ✓ Zero Trust Network Access
- ✓ Cloud Delivered Virtual Firewall

Other SASE Benefits

- ✓ MFA / SSO
- ✓ Encryption
- ✓ Identity & Access Management
- ✓ Privileged Access Management
- ✓ Compliance & Risk Reporting

ConnectWise SIEM

☐ SIEM

(With or Without SOC)

- ☐ Threat hunting
- ☐ Threat management
- ☐ Threat intelligence



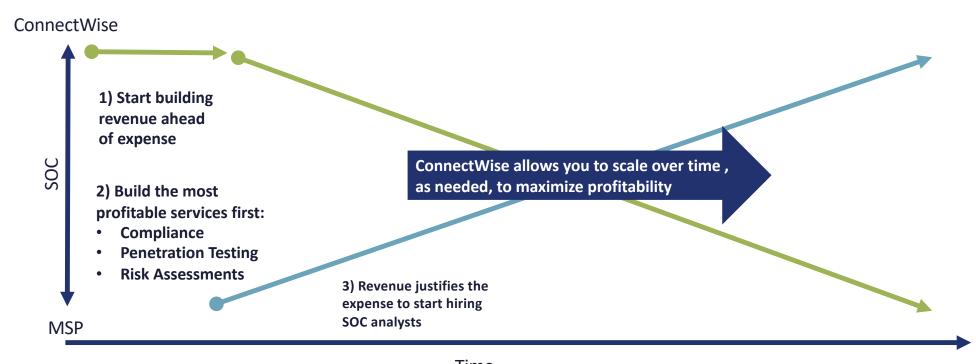
ConnectWise Cloud and Onsite Backups

Hard Truth

- Best in Class (BIC) is running 4.5-7x markup
- Minimum markup is likely 3x your cost of licensing
- Labor is your highest cost of goods sold (COGS)
 - Your per user or per unit pricing must account for labor as the most expensive resource you offer your clients
 - Give yourself enough room to support the shiny new tool you found at a conference
 - Lean on partners to offset or manage the true expense of service delivery
 - Simplify and consolidate your tool stack whenever possible
- Be willing to say no to business that doesn't meet your security standards
- Standardize, standardize, and document everything

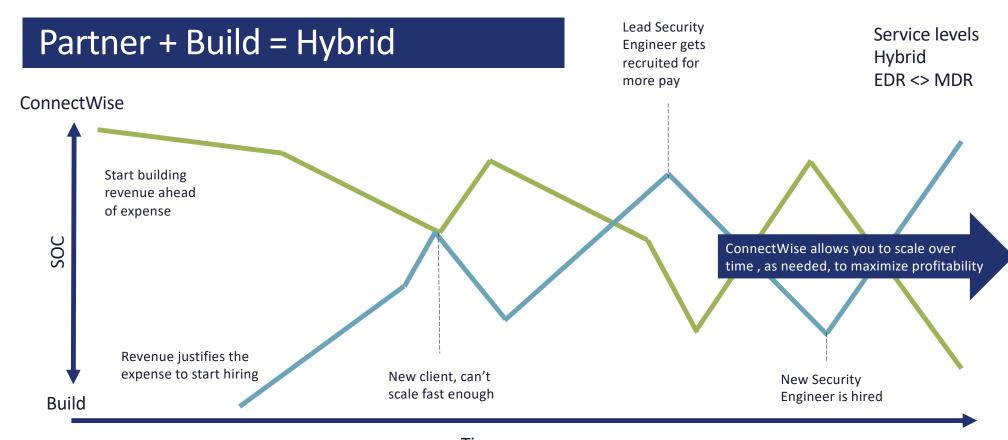


Hybrid SOC Transition for Security Focused Partners



- Time -









Operational Efficiency | SASE by ConnectWise & Exium



CONSOLIDATE & SIMPLIFY

means reducing the number of tools your team manages and improves security, thus maximizing margin and reducing stress



CYBERSECURITY TALENT

is still important, but the impact of a key engineer leaving is minimized with simplified tools that are easier for all to manage



Action Items



IT NATION SECURE

IT Nation Certify | ConnectWise University

IT Nation CERTIFY provides a robust program of education that supports MSPs. It includes:

 Information sharing, engagement, and business building.

The course material is designed to improve MSPs cybersecurity posture for their SMB clients, and guide you through the Security Journey towards profitability.





MSP Security Framework

The MSP+ Cybersecurity Framework is an industry-specific guide that defines what good cybersecurity looks like. It's supported by a maturity model focused on guiding the service provider towards cybersecurity success.

Get your free copy of the framework at:

ConnectWise.com/theitnation/secure/framework







Are you looking to start or advance your cybersecurity practice?

Get the ultimate operations guide for MSPs



2023 MSP Threat Report



The latest intelligence, insights, and predictions from the ConnectWise Cyber Research Unit (CRU)

- Major MSP-focused hacks in 2022
- Emerging and continuing cyberattack trends
- Top ransomware methods of threat actors
- Action items for MSPs in 2023





ConnectWise Partner Program



BUSINESS READINESS

- Sales, marketing, and tech readiness
- Optional internal assessment
- Implement ConnectWise cybersecurity
- Pricing and bundling tips
- Free advanced certifications

ACCELERATE PARTNER

Grow with expert guidance



LEAD GENERATION

- Dedicated marketing concierge
- Market Development Funds
- Co-Op funds earning on growth
- Ready-to-use campaigns and assets for clients and prospects
- Access to subject matter experts for events



CLOSING DEALS

- Dedicated partner development manager
- Sales training for your team
- Sales framework coaching
- Access to pre-sales resources
- Co-sell opportunities
- Sales debrief



ConnectWise Partner Program

Partnership

We invest in our partners go to market strategy, marketing efforts, and sales initiatives to help them achieve their most ambitious vision of success.

PARTNER PAINS



Strategy

We'll help you create a winning go to market strategy to hit your goals.

PROGRAM SOLUTIONS



Best Practices

Technical, Sales & Marketing Training



Marketing

We'll help provide you with the tools and resources you need to generate new leads.



Funding

MDF & Co-Op Funds



Sales

We are here to support your sales team from opportunity creation to close.

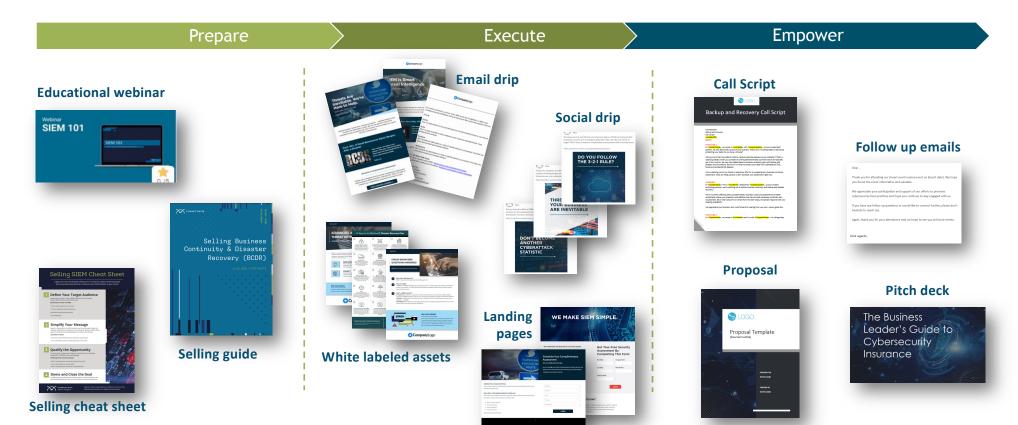


Resources

PDM, Marketing Concierge, SMEs, Campaigns & Assets



ConnectWise Partner Program Campaign Playbook





ConnectWise Partner Program Stats

4X

Faster Growth

Partners in the program are growing 4x faster than partners not in the program

\$75M

New Annualized Revenue

Partners in the program generated over \$75M in cybersecurity after joining the program in 2022

\$5M

Partner Earned MDF

Partners in the program received over \$5M in Co-Op and MDF to reinvest in their growth efforts



Join Today

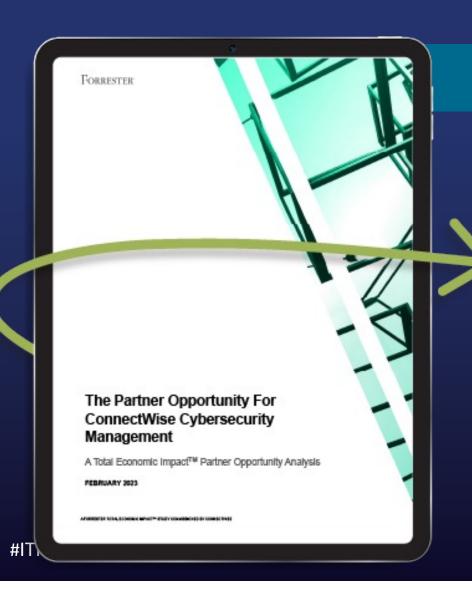
Partner Program

For ConnectWise partners

Scan the QR code to access sales and marketing tools in the Partner Portal







Read the Full Study





Questions?



